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# **AGENDA**



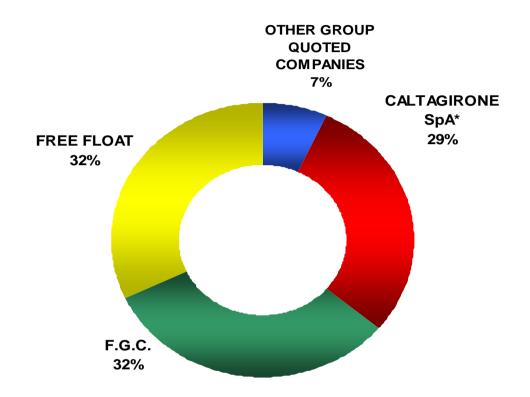
- SHAREHOLDERS STRUCTURE
- **CORE ACTIVITIES**
- TRADITIONAL NEWSPAPERS
- **FREE PRESS** 
  - MAIN FEATURES
  - NATIONAL LEADERSHIP
- NEWSPAPER INDUSTRY OVERVIEW
- NEWSPAPERS: LOCAL STRENGTH
- **PROFITABILIY vs. QUOTED PEERS**
- **RECENT HISTORY**
- **FINANCIALS**
- **OUTLOOK**
- **APPENDIX**



Il Messaggero headquarters in Via del Tritone, Rome

## SHAREHOLDERS STRUCTURE





N° OF ORDINARY SHARES: 125.000.000

MARKET CAP: €870m \*\*

LISTED ON THE BLUE CHIP SEGMENT OF THE ITALIAN STOCK EXCHANGE

<sup>\*</sup> Direct/indirect holding through Mantegna 87 SpA and Capitolium SpA

<sup>\*\*</sup> As of May 2005; Please see the Appendix for further information on the Caltagirone Group

## **CORE ACTIVITIES**



### TRADITIONAL NEWSPAPERS

# Il Messaggero

•1,227000 daily readers (2)

•2004 Sales : €161m

• Market share: 48.8% in Lazio (3)



• 713,000 daily readers (2)

• 2004 Sales : €62m

• Market share: 54.6% in Campania (3)

# **Corriere Adriatico**

• 228,000 daily readers (2)

• 2004 Sales : €9,5m

• Market share: 41 % in Marche (3)



• 190,000 daily readers (2)

• 2004 Sales : €9,5m

• Market share: 36.7% in Salento (Apulia) (3)

#### **FREE PRESS**



• 1,157,000 daily readers (1)

• 1.050.000 daily copies distributed

• 2004 Sales : €21m

National network

 In 2005 opening in 6 new cities to strengthen market leadership

#### **ADVERTISING**

# PIEMME

Advertising agency for the Group and third parties [Radio Globo (the first local radio in Rome), Radio Cuore and other radios in Rome, Milan, Naples]

### **INTERNET & SERVICES**



One of the main national internet portals

<sup>(1)</sup> Source: Eurisko November 2004. Readership figures are based on 810,000 copies distributed and not 1.050.000

<sup>(2)</sup> Readership data: Source Audipress 2004



#### STRONG TRADITIONAL NEWSPAPERS





**1 NATIONAL EDITION + 13 LOCAL EDITIONS** 



1 NATIONAL EDITION + 7 LOCAL EDITIONS



#### RECENTLY ACQUIRED / CONSOLIDATED NEWSPAPERS

# **Corriere Adriatico**

Quotidiano

**LEADER IN MARCHE: 41 % MARKET SHARE\*** 

**LEADER IN SALENTO \*\*: 36.7 % MARKET SHARE\*** 

## TRADITIONAL NEWSPAPERS



### NATIONAL NEWSPAPERS WITH HIGH BRAND VISIBILITY

# Il Messaggero

- National newspaper with high brand visibility
- 13 local editions
- Avg. 50 pages up to maximum 64 pages, of
   Avg. 50 pages up to maximum 64 pages, of which 40 in full color (1)
- Average daily circulation: 240,774 copies (2)
   Average daily circulation: 87,757 copies (2)

# IL MATTINO

- National newspaper with high brand visibility
- 7 local editions
- which 40 in full color (1)
- € 105 millions investment in new printing facilities for both II Messaggero and II Mattino
- "State of the art" printing facility will make easier to switch from one edition to another without stopping the rotary press
- Increase in number of pages, output quality and yield
- Aggressive price policy in order to increase market share in the Macroregion
- Focus on cost control
- Financial incentives for investments (L. 488, granted up to 30% of capex at Il Mattino)





1st free newspaper in Italy with daily readership of 1.157.000\*

Reached 1.050.000 copies in 2005; distributed in 15 cities

#### **NEW CITIES FROM 2005**

Genova, Como, Varese,



#### MAIN FEATURES

- Launched in March 2001, reached about €21m advertising revenue and break-even by the end of 2004
- Average 24 pages in tabloid format in full color
- 1.050.000 copies distributed
- Distributed from Monday to Friday in:
  - ~ railway stations (exclusive long-term agreement with Grandi Stazioni)
  - ~ underground stations, coffee bars, hospitals, universities

#### **STRATEGY**

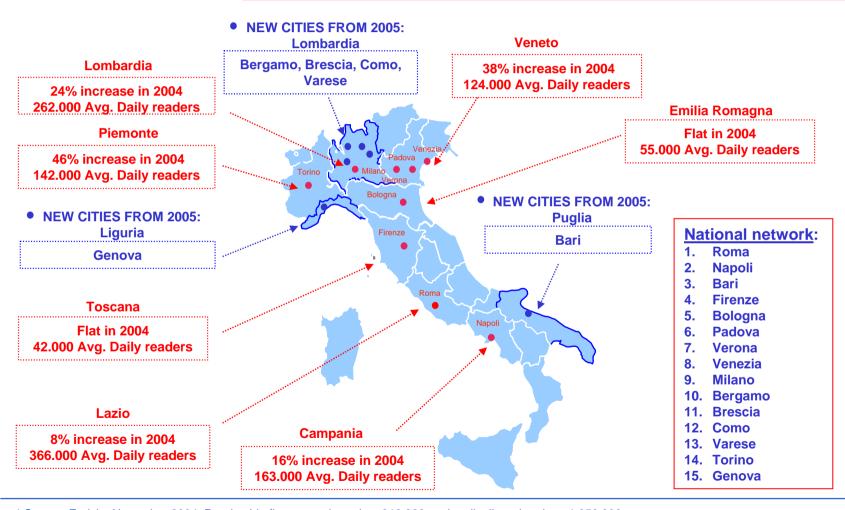
- "Nationwide network" as opposed to "localised model" in order to reach wider audience, strong brand equity and ultimately higher advertising revenue
- 6 new cities in 2005 to strengthen national leadership
- Market leadership provides more visibility
- Target focus on the mass affluent groups, youngsters and upper graduates

## FREE PRESS: NATIONAL LEADERSHIP





1st free newspaper in Italy with daily readership of 1.157.000\* Reached 1.050.000 copies in 2005; distributed in 15 cities



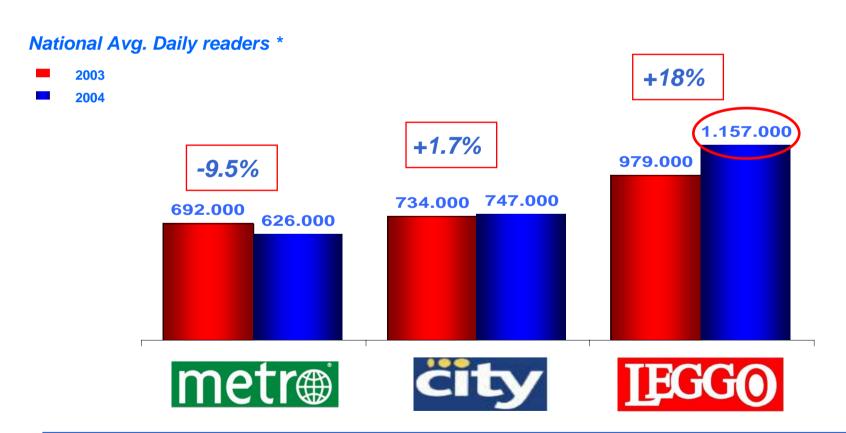
<sup>\*</sup> Source: Eurisko November 2004. Readership figures are based on 810,000 copies distributed and not 1.050.000





# Leggo is the N.1 free newspaper in Italy:

1.157.000 avg daily readers\* in 2004 (+ 18%)
Reached 1.050.000 copies in 2005; distributed in 15 cities

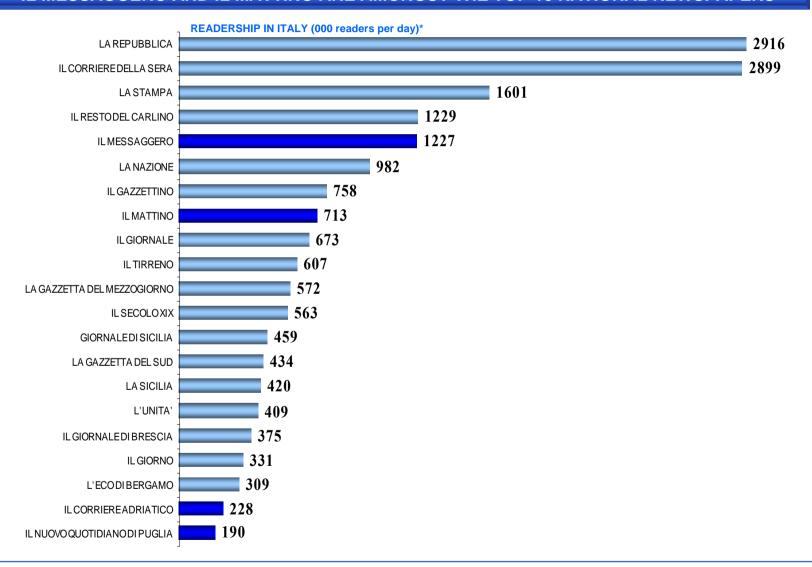


<sup>\*</sup> Source: Eurisko November 2004. Readership figures are based on 810,000 copies distributed and not 1.050.000

## **NEWSPAPER INDUSTRY OVERVIEW**

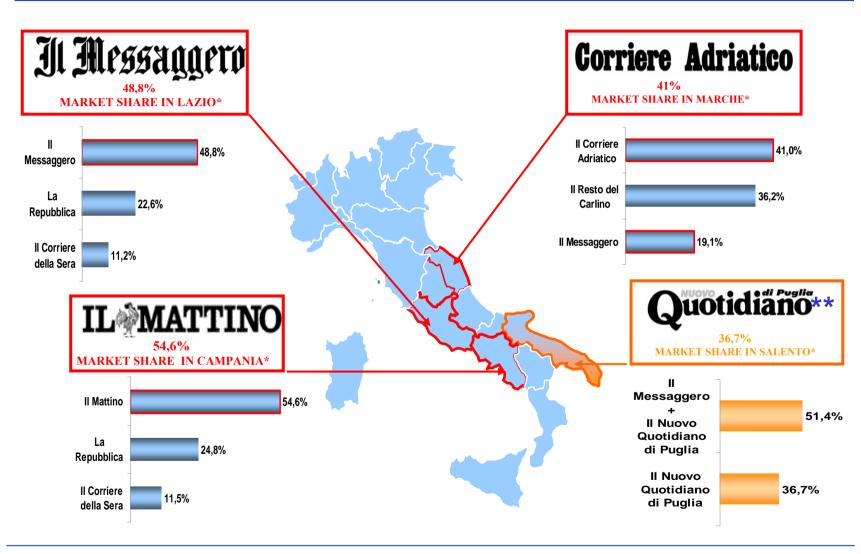


### IL MESSAGGERO AND IL MATTINO ARE AMONGST THE TOP 10 NATIONAL NEWSPAPERS\*





#### **EACH NEWSPAPER COMMANDS STRONG LOCAL MARKET SHARE \*...**

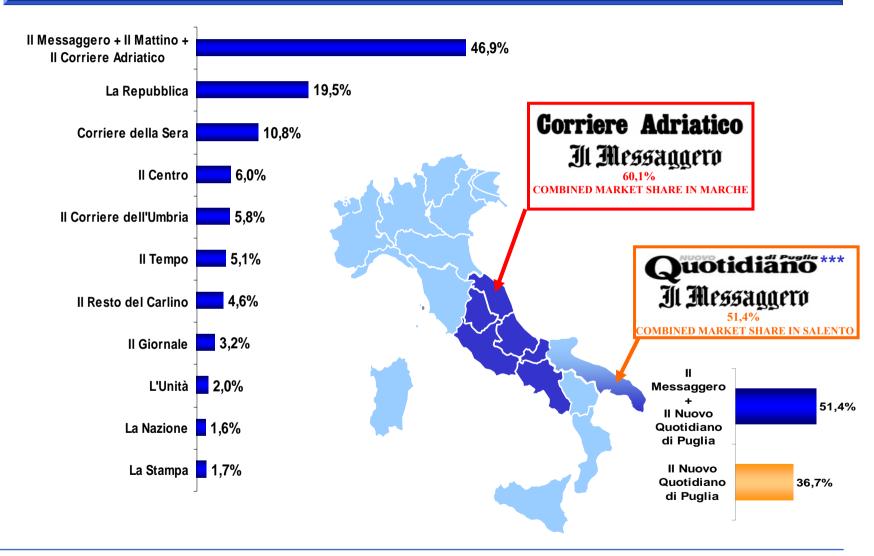


<sup>\*</sup>Market share calculated on "Audipress population"; Source: Audipress 2004, CED estimates

<sup>12</sup> 



### ...BUT COMBINED MARKET SHARE IN THE MACROREGION\* IS UNPARALLELED: 46,9% \*\*



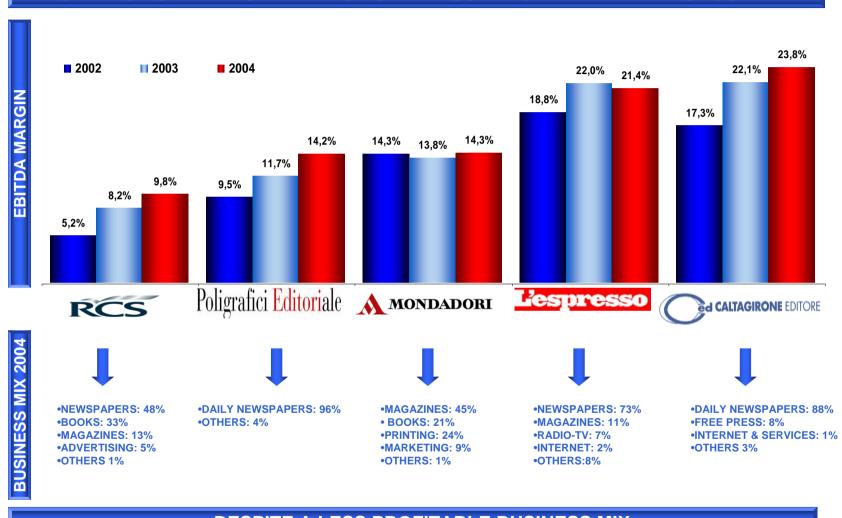
<sup>\*</sup> The macroregion consists of: Lazio, Campania, Marche, Abruzzo, Umbria and Molise regions

<sup>\*\*</sup>II Messaggero, Il Mattino and Il Corriere Adriatico. Source: Audipress 2004, CED estimates

<sup>\*\*\*</sup> Il Nuovo Quotidiano di Puglia is shown separately because it is sold only in Lecce, Brindisi, Taranto (Salento province).



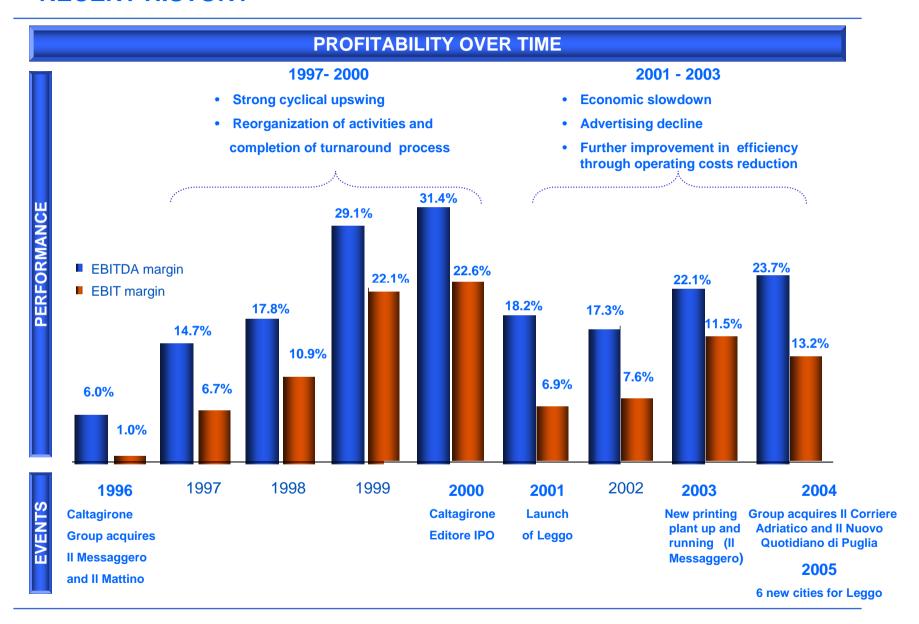
### CALTAGIRONE EDITORE RANKS AS THE MOST PROFITABLE MEDIA GROUP...



### ...DESPITE A LESS PROFITABLE BUSINESS MIX

## **RECENT HISTORY**

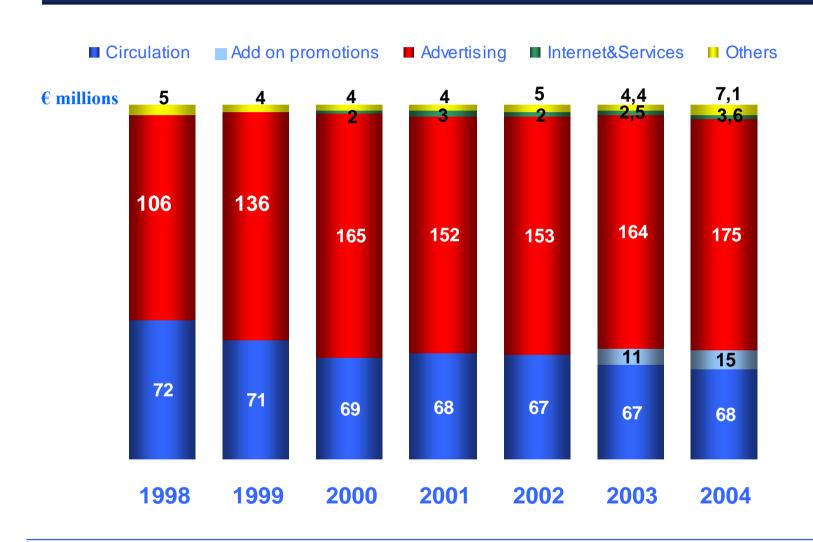








#### ADVERTISING IS THE MAIN DRIVER OF GROUP REVENUES





# **FINANCIALS: FULL YEAR RESULTS**

Profit and Loss Account *	2004	2003	Δ %	COMMENTS
Circulation	83.367	78.185	6,6%	→ Promotion contributed €15m to circulation revenu
Advertising	174.939	163.594	6,9%	From 1./7/04 "II Corriere Adriatico"
Other revenues	10.760	6.922	55,4%	contributed over € 1.9m to Group advertising
Total Revenues	269.066	248.701	8,2%	revenue
Raw materials	(25.484)	(28.037)	-9,1%	
Services	(91.072)	(80.877)	12,6%	→ The increase is linked to promotions which
Rents, lease and similar costs	(7.050)	(5.083)	38,7%	soared by about 40% from 2003
Personnel	(79.545)	(77.827)	2,2%	
Other costs	(2.012)	(1.886)	6,7%	
Total Costs	(205.163)	(193.710)	5,9%	
Ebitda	63.903	54.991	16,2%	
D&A	(25.852)	(21.742)	18,9%	Full year effect of new printing plants
Other (costs) revenues	(3.778)	(4.500)	-16,0%	amortisation
Ebit	34.273	28.749	19,2%	
Financial result	2.803	3.266	-14,2%	
Net exceptional (loss) income	188	(8.500)	102,2%	In 2004 there was no negative impact from
Profit before taxes	37.264	23.515	58,5%	extraordinary taxes
Taxes	(2.679)	4.538	-159,0%	
Profit before minorities	34.585	28.053	23,3%	
Minorities	(3.957)	(2.061)	92,0%	
Net profit	30.628	25.992	17,8%	

<sup>\* 2004</sup> results include first time contribution of "II Corriere Adriatico", acquired on 1.7.2004.



## **FINANCIALS: FIRST QUARTER 2005 HIGHLIGHTS**

Euro 000	1°Q 2005	1°Q 2004	Δ %
Circulation	20.389	21.957	-7,1%
Advertising	43.769	41.197	6,2%
Other revenues	2.434	1.975	23,2%
Total Revenues *	66.592	65.129	2,2%
Raw materials	(6.584)	(6.321)	4,2%
Services	(20.299)	(22.174)	-8,5%
Rents, lease and similar costs	(1.975)	(1.712)	15,4%
Personnel	(21.765)	(19.270)	12,9%
Other costs	(646)	(384)	68,2%
Total Costs	(51.269)	(49.861)	2,8%
Ebitda	15.323	15.268	0,4%
D&A	(6.899)	(5.924)	16,5%
Other (costs) revenues	(731)	(582)	25,6%
Ebit	7.693	8.762	-12,2%
Pretax	11.005	12.121	-9.2%
Net Income	6.043	5.957	1,4%

Lower promotions revenue in Q1-05,

matched by lower service costs. New initiatives under way

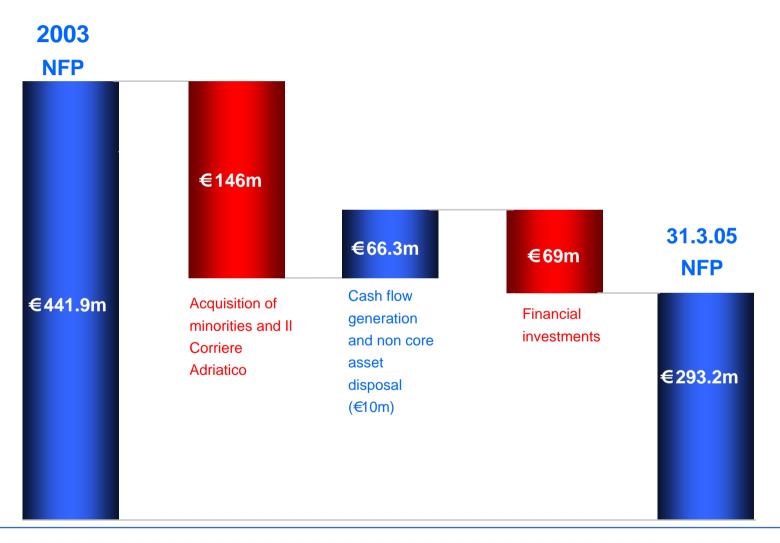
First time consolidation of II Corriere

Adriatico contributed € 0.9m to advertising revenue

Personnel cost increase is mainly due to the consolidation of Il Corriere Adriatico and to Il Nuovo Quotidiano di Puglia



# **NET FINANCIAL POSITION**







# **CIRCULATION**

Circulation flat; Add on promotions to provide growth



# INVESTMENT IN CORE BUSINESS

We pursue organic as well as external growth



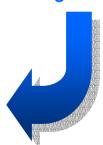
## **ADVERTISING**

Local advertising more resilient in downturns AND National advertising to provide growth



## **COST CONTROL**

**Constant focus on costs** 



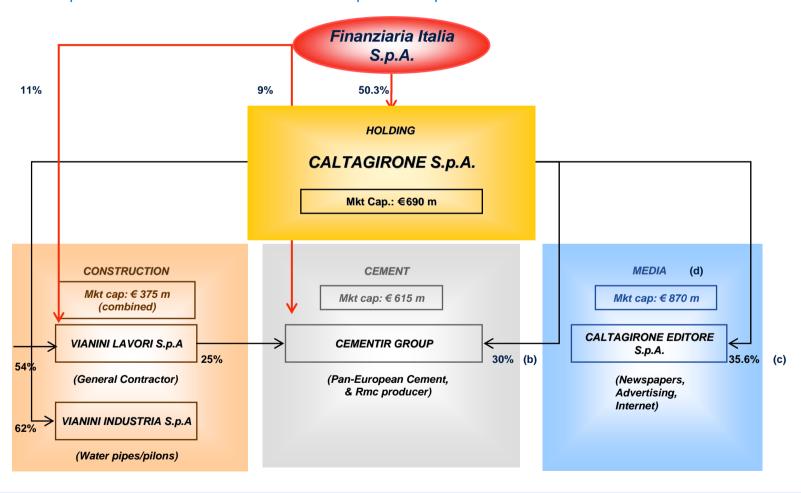


# **APPENDIX**

## THE CALTAGIRONE GROUP



- > II Gruppo Caltagirone family-controlled industrial concern with aggregated sales over €1.3 bn (2004) (a)
- > Group structure is based on three main activities: Construction, Cement and Media
- > The Group holds financial investments in several quoted companies



<sup>(</sup>a) Including Aalborg Portland and Unicon pro-forma results 2004 for 12 months;

<sup>(</sup>b) Includes 30% stake held by Mantegna '87 Srl, 100% controlled by Caltagirone S.p.A.;

<sup>(</sup>c) Directly held by: Capitolium (4.3%), Vianini Lavori (3.6%), Vianini Industria (2.88%), Mantegna (10.36%), Caltagirone Spa (14.4%);

<sup>(</sup>d) The Caltagirone Family owns directly and/or indirectly another 32.3% of CED SpA.



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